



Qualstar Corporation and Subsidiaries

**Quarterly Report
For the Quarter Ended September 30, 2024**

**Qualstar Corporation
15707 Rockfield Boulevard, Suite 105
Irvine, CA 92618
Phone: +1 (805) 583-7744
www.qualstar.com**

QUALSTAR CORPORATION AND SUBSIDIARIES

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QUALSTAR CORPORATION AND SUBSIDIARIES
CONSOLIDATED BALANCE SHEETS
(In thousands, except share amounts)
(Unaudited)

	September 30, 2024	December 31, 2023
Assets		
Current assets:		
Cash and cash equivalents	\$ 2,179	\$ 2,275
Marketable securities	98	140
Accounts receivable, net	606	2,174
Inventories	2,695	2,870
Prepaid expenses and other current assets	356	343
Total current assets	5,934	7,802
Property and equipment, net	28	52
Right-of-use assets	414	88
Deferred tax assets	30	30
Other assets	47	59
Total assets	\$ 6,453	\$ 8,031
Liabilities and Shareholders' Equity		
Current liabilities:		
Accounts payable	\$ 205	\$ 1,482
Accrued payroll and related liabilities	90	139
Deferred service revenue	581	577
Lease liabilities, current	134	95
Other liabilities	40	130
Total current liabilities	1,050	2,423
Long-term liabilities:		
Lease liabilities, long-term	281	-
Deferred service revenue, long-term	524	567
Other liabilities	27	27
Total long-term liabilities	832	594
Total liabilities	1,882	3,017
Commitments and contingencies (Note 7)		
Shareholders' equity:		
Preferred stock, no par value; 5,000,000 shares authorized; no shares issued	-	-
Common stock, no par value; 50,000,000 shares authorized; 1,420,053 shares issued and outstanding at September 30, 2024; and 1,447,122 shares issued and outstanding at December 31, 2023	17,719	17,701
Accumulated deficit	(13,148)	(12,687)
Total shareholders' equity	4,571	5,014
Total liabilities and shareholders' equity	\$ 6,453	\$ 8,031

QUALSTAR CORPORATION AND SUBSIDIARIES
CONSOLIDATED STATEMENTS OF OPERATIONS
(In thousands, except per share amounts)
(Unaudited)

	Three Months Ended		Nine Months Ended	
	September 30,		September 30,	
	2024	2023	2024	2023
Revenues	\$ 1,358	\$ 3,142	\$ 6,011	\$ 7,212
Cost of goods sold	806	2,161	4,236	5,145
Gross profit	552	981	1,775	2,067
Operating expenses:				
Engineering	99	118	347	244
Sales and marketing	146	366	766	963
General and administrative	351	339	1,194	1,030
Total operating expenses	596	823	2,307	2,237
Income (loss) from operations	(44)	158	(532)	(170)
Other income (expense), net	10	3	71	41
Income (loss) before income taxes	(34)	161	(461)	(129)
Provision for income taxes	-	-	-	-
Net income (loss)	\$ (34)	\$ 161	\$ (461)	\$ (129)
Earnings (loss) per share:				
Basic and diluted	\$ (0.02)	\$ 0.10	\$ (0.32)	\$ (0.08)
Weighted average common shares outstanding:				
Basic and diluted	1,435	1,577	1,443	1,594

QUALSTAR CORPORATION AND SUBSIDIARIES
CONSOLIDATED STATEMENTS OF SHAREHOLDERS' EQUITY

(In thousands)
(Unaudited)

	Common Stock		Accumulated		Total
	Shares	Amount	Deficit		
Three Months Ended September 30, 2024					
Balances at July 1, 2024	1,447	\$ 17,778	\$ (13,114)	\$	4,664
Stock-based compensation expense	1	52	-		52
Share repurchases	(28)	(111)	-		(111)
Net loss	-	-	(34)		(34)
Balances at September 30, 2024	1,420	\$ 17,719	\$ (13,148)	\$	4,571

	Common Stock		Accumulated		Total
	Shares	Amount	Deficit		
Nine Months Ended September 30, 2024					
Balances at January 1, 2024	1,447	\$ 17,701	\$ (12,687)	\$	5,014
Stock-based compensation expense	1	129	-		129
Share repurchases	(28)	(111)	-		(111)
Net loss	-	-	(461)		(461)
Balances at September 30, 2024	1,420	\$ 17,719	\$ (13,148)	\$	4,571

	Common Stock		Accumulated		Total
	Shares	Amount	Deficit		
Three Months Ended September 30, 2023					
Balances at July 1, 2023	1,578	\$ 18,092	\$ (13,168)	\$	4,924
Share repurchases	(5)	(17)	-		(17)
Net income	-	-	161		161
Balances at September 30, 2023	1,573	\$ 18,075	\$ (13,007)	\$	5,068

	Common Stock		Accumulated		Total
	Shares	Amount	Deficit		
Nine Months Ended September 30, 2023					
Balances at January 1, 2023	1,627	\$ 18,218	\$ (12,878)	\$	5,340
Share repurchases	(54)	(143)	-		(143)
Net loss	-	-	(129)		(129)
Balances at September 30, 2023	1,573	\$ 18,075	\$ (13,007)	\$	5,068

QUALSTAR CORPORATION AND SUBSIDIARIES
CONSOLIDATED STATEMENTS OF CASH FLOWS
(In thousands)
(Unaudited)

	Nine Months Ended	
	September 30,	
	2024	2023
Cash flows from operating activities:		
Net loss	\$ (461)	\$ (129)
Adjustments to reconcile net loss to net cash (used in) operating activities:		
Depreciation and amortization	24	28
Stock-based compensation expense	129	-
Realized and unrealized (gain) on marketable securities	(7)	(41)
Adjustment to reconcile operating lease expense to cash paid	(7)	(6)
Changes in operating assets and liabilities:		
Accounts receivable	1,568	(270)
Inventories	175	555
Prepaid expenses and other assets	(1)	(89)
Accounts payable	(1,276)	(205)
Accrued payroll and related liabilities	(49)	(1)
Deferred service revenue	(39)	(25)
Other liabilities	(90)	28
Net cash (used in) operating activities	(34)	(155)
Cash flows from investing activities:		
Proceeds from sale of (purchases of) marketable securities, net	49	(100)
Net cash provided by (used in) investing activities	49	(100)
Cash flows from financing activities:		
Share repurchases	(111)	(143)
Net cash (used in) financing activities	(111)	(143)
Net (decrease) in cash and cash equivalents	(96)	(398)
Cash and cash equivalents at beginning of period	2,275	2,767
Cash and cash equivalents at end of period	\$ 2,179	\$ 2,369
Supplemental disclosure of cash flow information:		
Income taxes paid	\$ 12	\$ 6
Interest paid	\$ -	\$ -
Supplemental non-cash investing and financing activities:		
Lease liabilities arising from obtaining right-of-use assets	\$ 438	\$ -

QUALSTAR CORPORATION AND SUBSIDIARIES
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS
(Unaudited)

Note 1 – Significant Accounting Policies

Business

Qualstar Corporation and its Subsidiaries (“Qualstar”, the “Company”, “we”, “us” or “our”) manufacture and market data storage system products and compact, high-efficiency power supply solutions. Our data storage systems are marketed under the Qualstar brand and include highly scalable automated magnetic tape libraries used to store, retrieve and manage electronic data primarily in the network computing environment. Our data storage devices include models ranging from entry level to enterprise and are a cost-effective solution for organizations requiring backup, recovery and archival storage of critical electronic information. The distribution channels for our data storage devices include resellers, system integrators, and original equipment manufacturers (“OEMs”). In addition, the Company is a leading provider of standard, semi-custom and custom power supply solutions marketed under the N2Power brand. Our power supply solution products provide OEMs and product-designers increased functionality while reducing thermal loads and cooling requirements and lowering operating costs. Our power supply solution products are currently sold to OEMs in a wide range of markets, including telecom/networking equipment, audio/visual, industrial, gaming and medical.

Qualstar Corporation was incorporated in California in 1984 and currently has three wholly owned subsidiaries. The N2Power, Inc. subsidiary (“N2Power”) operates the Company’s power supplies business. The Q-Smart Data Limited (China) subsidiary pursues new data storage business opportunities in Asia. The Qualstar Limited (U.K.) subsidiary expands the Company’s data storage business in Europe and Africa.

We sell our products globally through authorized resellers and distributors and directly to OEMs. Our data storage products are manufactured by our OEM suppliers in other parts of the world and configured to order by us at our facility in Camarillo, California, or at our facility in Shenzhen, China, or by our fulfilment and logistics partner in Warsaw, Poland. N2Power utilizes contract manufacturers in Asia to produce our power supply solutions products.

Principles of Consolidation

The consolidated financial statements include our accounts and the accounts of each of our wholly owned subsidiaries that were in existence during the periods presented: N2Power, Inc., Q-Smart Data Limited (China), and Qualstar Limited (U.K.). All significant intercompany accounts and transactions have been eliminated in consolidation.

Estimates and Assumptions

Preparing financial statements in accordance with accounting principles generally accepted in the United States of America (“GAAP”) requires management to make estimates and assumptions that affect the reported amounts of assets, liabilities, revenue, and expenses. Examples include estimates of loss contingencies, product life cycles and inventory obsolescence, credit loss bad debts, sales returns, warranty costs, share-based compensation forfeiture rates, the tax consequences of events that have been recognized in our consolidated financial statements or tax returns, and determining when investment impairments are other-than-temporary. Actual results and outcomes may differ from management’s estimates and assumptions.

Revenue Recognition

The Company recognizes revenue when its customer obtains control of promised goods or services, in an amount that reflects the consideration which we expect to receive in exchange for those goods or services. To determine revenue recognition for arrangements that the Company determines are within the scope of ASC 606, we perform the following five steps: (i) identify the contract(s) with a customer; (ii) identify the performance obligations in the contract; (iii) determine the transaction price; (iv) allocate the transaction price to the performance obligations in the contract; and (v) recognize revenue when (or as) we satisfy a performance obligation. The five-step model is applied to contracts when it is probable that we will collect the consideration we are entitled to in exchange for the goods or services transferred to the customer. At contract inception, once the contract is determined to be within the scope of ASC 606, we assess the goods or services promised within each contract and determine those that are performance obligations and assess whether each promised good or service is distinct. We then recognize revenue in the amount of the transaction

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NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Unaudited)

price that is allocated to the respective performance obligation when (or as) the performance obligation is satisfied.

Title and risk of loss generally pass to our customers upon shipment and therefore revenue is recognized at the time goods are shipped to the customers. In limited circumstances where either title or risk of loss pass upon destination, we defer revenue recognition until such events occur. We derive revenues from two primary sources: products and services. Product revenue includes the shipment of product according to the agreement with our customers for data storage products and power supplies. Services include customer support (technical support), installations, consulting, and design services. A contract may include both product and services. Rarely, contracts with customers contain multiple performance obligations. For these contracts, the Company accounts for individual performance obligations separately if they are distinct. The transaction price is allocated to the separate performance obligations on a relative standalone selling price basis. Standalone selling prices are typically estimated based on observable transactions when these services are sold on a standalone basis.

A variety of technical services can be contracted by our customers for a designated period of time. The service contracts allow customers to call Qualstar for technical support, replace defective parts and to have onsite service provided by Qualstar's third party contract service provider. We record revenue for contract services at the amount of the service contract, but such amount is deferred at the beginning of the service term and amortized ratably over the life of the contract.

Deferred service revenue is shown separately in the consolidated balance sheets as current and long term. At September 30, 2024 we had deferred service revenue of approximately \$1,105,000. At December 31, 2023 we had deferred service revenue of approximately \$1,144,000.

Cash and Cash Equivalents

Qualstar classifies as cash equivalents only cash and those investments that are highly liquid, interest-earning investments with original maturities of three months or less from the date of purchase.

Allowance for Credit Losses

The allowance for credit losses reflects our best estimate of probable losses inherent in the accounts receivable balance. We determine the allowance based on known troubled accounts, historical experience, and other currently available evidence.

Inventories

Inventories are stated at the lower of cost (first in, first out basis) or net realizable value. Cost includes materials, labor, and manufacturing overhead related to the purchase and production of inventories. We regularly review inventory quantities on hand, future purchase commitments with our suppliers, and the estimated utility of our inventory. If our review indicates a reduction in utility below carrying value, we reduce our inventory to a new cost basis.

Property and Equipment, net

Property and equipment are recorded at cost less accumulated depreciation and amortization. Depreciation expense is computed using the straight-line method. Leasehold improvements are amortized over the shorter of the estimated useful life of the asset or the term of the lease. Estimated useful lives are as follows:

Machinery and equipment	5-7 years
Furniture and fixtures	5-7 years
Computer equipment	3-5 years
Leasehold improvements	Shorter of estimated useful life of the asset or the lease term

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(Unaudited)

Expenditures for normal maintenance and repairs are charged to expense as incurred, and improvements are capitalized. Upon the sale or retirement of property or equipment, the asset cost and related accumulated depreciation are removed from the respective accounts and any gain or loss is included in the results of operations.

Long-Lived Assets

Qualstar evaluates long-lived assets for potential impairment whenever events or changes in circumstances indicate the carrying amount of any asset may not be recoverable. An impairment loss would be recognized when the estimated undiscounted future cash flows expected to result from the use of the asset and its eventual disposition is less than the carrying amount. If impairment is indicated, the amount of the loss to be recorded is based upon an estimate of the difference between the carrying amount and the fair value of the asset. Fair value is based upon discounted cash flows expected to result from the use of the asset and its eventual disposition and other valuation methods. No impairment losses of long-lived assets were recognized during the periods presented.

Warranty Obligations

A provision for costs related to warranty expense is recorded when revenue is recognized, which is estimated based on historical warranty costs incurred.

We provide a three-year warranty on all Q-Series, XLS and RLS libraries. This includes replacement of components, or if necessary, complete libraries. XLS libraries sold in North America also include one year of on-site service. Customers may purchase on-site service if they are located in the United States and selected countries in Europe, Asia Pacific and Latin America. All customers may purchase extended warranty service coverage upon expiration of the standard warranty.

We provide a three-year warranty on all power supplies that includes repair or, if necessary, replacement of the power supply.

Shipping and Handling Costs

Qualstar includes all customer charges for outbound shipping and handling in revenue. All inbound and outbound shipping and fulfillment costs are included in cost of goods sold.

Engineering

All engineering costs are charged to expense as incurred. These costs consist primarily of engineering salaries, benefits, outside consultant fees, purchased parts and supplies directly involved in the design and development of new products, compliance testing, facilities costs and other internal costs.

Advertising

Advertising and promotion expenses include costs associated with direct and indirect marketing, trade shows and public relations. Qualstar expenses all costs of advertising and promotion as incurred.

Fair Value of Financial Instruments

The carrying amounts of the Company's financial instruments, which include cash equivalents, marketable securities, accounts receivable, and accounts payable, approximate their fair values.

We determine fair value measurements based on assumptions that market participants would use in pricing the asset or liability. As a basis for considering market participant assumptions in fair value measurements, we follow the following fair value hierarchy that distinguishes between (1) market participant assumptions developed based on market data obtained from independent sources (observable inputs) and (2) our own assumptions about market

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(Unaudited)

participant assumptions developed based on the best information available in the circumstances (unobservable inputs):

Level 1: Observable inputs such as quoted prices for identical assets or liabilities in active markets;

Level 2: Other inputs observable directly or indirectly, such as quoted prices for similar assets or liabilities or market-corroborate inputs; and

Level 3: Unobservable inputs for which there is little or no market data and which requires the owner of the assets or liabilities to develop its own assumptions about how market participants would price these assets or liabilities.

Our assessment of the significance of a particular input to the fair value measurement requires judgment and may affect the valuation of assets and liabilities and their placement within the fair value hierarchy.

Our marketable securities consist of equity securities classified as available-for-sale and recorded at fair value, as determined using Level 1 inputs on the fair value hierarchy. Realized and unrealized gains and losses are reported in earnings within “other income (expense), net”. The specific identification method is used to determine realized gains and losses on available-for-sale securities.

Foreign Currency Translation

The functional currency for our subsidiaries in China and the United Kingdom is the United States dollar. However, our Chinese and United Kingdom subsidiaries also transact business in their local currency. Foreign currency transaction and remeasurement gains and losses are included in results of operations within “other income (expense), net”.

Share-Based Compensation

Share-based compensation cost is measured at the grant date based on fair value of the award and is recognized as expense over the applicable vesting period of the stock award using the straight-line method.

Income Taxes

Income taxes are accounted for using the liability method. Under this method, deferred tax liabilities and assets are recognized for the expected future tax consequences of temporary differences between the financial statement and tax bases of assets and liabilities, and for the expected future tax benefit to be derived from tax credits and loss carryforwards. Current income tax expense or benefit represents the amount of income taxes expected to be payable or refundable for the current year. A valuation allowance is established when, in the opinion of management, it is more likely than not that some portion or all of the deferred tax assets will not be realized.

Leases

The Company accounts for its leases under ASC 842. Under this guidance, arrangements meeting the definition of a lease are classified as operating or financing leases and are recorded on the consolidated balance sheet as both a right-of-use asset and lease liability, calculated by discounting fixed lease payments over the lease term at the rate implicit in the lease or the Company’s incremental borrowing rate. Lease liabilities are increased by interest and reduced by payments each period, and the right-of-use asset is amortized over the lease term. For operating leases, interest on the lease liability and the amortization of the right-of-use asset result in straight-line rent expense over the lease term. For finance leases, interest on the lease liability and the amortization of the right-of-use asset results in front-loaded expense over the lease term. Variable lease expenses are recorded when incurred.

In calculating the right-of-use asset and lease liability, the Company has elected to combine lease and non-lease components. The Company excludes short-term leases having initial terms of 12 months or less as an accounting policy election and recognizes rent expense on a straight-line basis over the lease term.

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**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS
(Unaudited)**

Operating Segments

The Company operates in two segments, Data Storage and Power Supplies. Operating segments are identified as functional groups within an enterprise for which discrete financial information is utilized by the chief operating decision maker in allocating resources and assessing performance. In the case of Qualstar, the chief operating decision maker is its President and Chief Executive Officer. This position maintains decision-making control over, and assesses the performance of, the two divisional levels of the Company.

Recent Accounting Guidance Not Yet Adopted

We reviewed all recently issued, but not yet effective, accounting pronouncements and concluded none are expected to be applicable or material to our consolidated financial statements.

Subsequent Events

The Company has evaluated subsequent events through November 7, 2024, being the date these consolidated financial statements were issued.

Note 2 – Balance Sheet Details

The following tables provide details of selected balance sheet accounts:

	September 30, 2024	December 31, 2023
Inventories	(In thousands)	
Raw materials	\$ 117	\$ 161
Finished goods	2,578	2,709
Inventories	\$ 2,695	\$ 2,870

	September 30, 2024	December 31, 2023
Property and equipment, net	(In thousands)	
Machinery and equipment	\$ 389	\$ 389
Furniture and fixtures, and computer equipment	258	258
Leasehold improvements	119	119
	766	766
Less accumulated depreciation and amortization	(738)	(714)
Property and equipment, net	\$ 28	\$ 52

Depreciation and amortization expense for the three months ended September 30, 2024 and 2023 was \$5,000 and \$9,000. Depreciation and amortization expense for the nine months ended September 30, 2024 and 2023 was \$24,000 and \$28,000.

	September 30, 2024	December 31, 2023
Accrued payroll and related liabilities	(In thousands)	
Accrued salaries, wages, and payroll taxes	\$ 13	\$ 26
Accrued vacation	77	113
Accrued payroll and related liabilities	\$ 90	\$ 139

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(Unaudited)

	September 30, 2024	December 31, 2023
Other liabilities	(In thousands)	
Accrued warranty	\$ 31	\$ 36
Accrued outside commissions	5	84
Other accrued liabilities	4	10
Other liabilities	\$ 40	\$ 130

Note 3 – Shareholders’ Equity

Preferred Stock

The Company’s Articles of Incorporation allow for the issuance of up to 5,000,000 shares of preferred stock. The Board of Directors has authority to fix the rights, preferences, privileges and restrictions, including voting rights, of these shares of preferred stock without any vote or action by the shareholders. At September 30, 2024 and December 31, 2023, there were no outstanding shares of preferred stock.

Common Stock

The Company’s Articles of Incorporation allow for the issuance of up to 50,000,000 shares of common stock. At September 30, 2024, there were 1,420,053 shares of common stock outstanding; and at December 31, 2023, there were 1,447,122 shares of common stock outstanding.

Stock Repurchase Program

The Company’s board of directors has approved a stock repurchase program (the “Stock Repurchase Program”) to repurchase shares of the Company’s common stock. The Stock Repurchase Program (as updated and extended) permits the Company to repurchase up to a maximum of 500,000 shares of common stock. During the overall period of the Stock Repurchase Program from September 1, 2021 through September 30, 2024, the Company has repurchased 462,444 shares for an aggregate purchase price of \$1,238,000. During the three- and nine-month periods ended September 30, 2024, the Company repurchased 27,939 shares, for an aggregate purchase price of \$111,000. During the three- and nine-month periods ended September 30, 2023, the Company repurchased 5,145 shares and 54,529 shares, respectively, for aggregate purchase prices of \$17,000 and \$143,000, respectively.

Note 4 – Earnings Per Share

Basic earnings per share has been computed by dividing net income/loss by the weighted average number of common shares outstanding during the period. Diluted earnings per share is computed by dividing net income/loss by the weighted average number of diluted common shares, which is inclusive of common stock equivalents from unexercised stock options. Unexercised stock options are considered to be common stock equivalents if, using the treasury stock method, they are determined to be dilutive.

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**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS
(Unaudited)**

The following table sets forth the computation of basic and diluted earnings per share for the periods indicated (in thousands, except per share amounts).

	Three Months Ended September 30,		Nine Months Ended September 30,	
	2024	2023	2024	2023
Net income (loss)	\$ (34)	\$ 161	\$ (461)	\$ (129)
Weighted average outstanding shares of common stock - basic	1,435	1,577	1,443	1,594
Dilutive potential common shares from employee stock options	-	-	-	-
Weighted average outstanding shares of common stock - diluted	1,435	1,577	1,443	1,594
Earnings (loss) per share:				
Basic earnings (loss) per share	\$ (0.02)	\$ 0.10	\$ (0.32)	\$ (0.08)
Diluted earnings (loss) per share	\$ (0.02)	\$ 0.10	\$ (0.32)	\$ (0.08)

For the three months ended September 30, 2024 and 2023, respectively, 211,300 and 111,300 outstanding stock options were excluded from the calculation of diluted earnings per share as their inclusion would have been anti-dilutive. For the nine months ended September 30, 2024 and 2023, respectively, 211,300 and 111,300 outstanding stock options were excluded from the calculation of diluted earnings per share as their inclusion would have been anti-dilutive.

Note 5 – Stock Based Compensation

Stock Incentive Plan

The Company’s 2017 Stock Incentive Plan (the “2017 Plan”) permits the award of stock options (both incentive and non-qualified options), stock appreciation rights, restricted stock, restricted stock units, unrestricted stock, performance shares, dividend equivalent rights and cash-based awards to employees (including executive officers), directors and consultants of the Company and its subsidiaries. The 2017 Plan authorizes the issuance of an aggregate of 300,000 shares of common stock, of which 88,700 shares remain available for issuance as of September 30, 2024. The 2017 Plan is administered by the Compensation Committee of the Company’s Board of Directors.

With respect to options, the fair value of each option award is estimated on the date of grant using the Black-Scholes option valuation model that uses various assumptions, such as volatility, expected term and risk-free interest rate. Expected volatilities are based on the historical volatility of the Company’s stock. The Company uses historical data to estimate option exercise and employee termination in determining forfeiture rates. The expected term of options granted is estimated based on the vesting term of the award, historical employee exercise behavior, expected volatility of the Company’s stock and an employee’s average length of service. The risk-free interest rate used in this model correlates to a U.S. constant rate Treasury security with a contractual life that approximates the expected term of the option award.

In February 2024, the Company granted an option to its Chief Executive Officer to purchase 100,000 shares of common stock at \$4.45 per share through February 13, 2034; the option vests 50% on January 31, 2025 and 50% on January 31, 2026. The grant date fair value of the option was \$371,000, which was determined based on the following Black-Scholes option valuation model assumptions: expected annual volatility 79%; expected term 10 years; risk-free rate 4.5%; expected dividend rate 0%; exercise price \$4.45; and stock price on grant date \$4.45. The grant date fair value of the option is recorded as stock-based compensation expense ratably over the 24-month vesting period, for which expense of approximately \$47,000 and \$124,000 was recorded in the three- and nine-month periods ended September 30, 2024, respectively. The other \$5,000 of stock based-compensation expense recorded in the three- and

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(Unaudited)**

nine-month periods ended September 30, 2024 was for 870 shares issued to a director for services as part of the Company's outside director compensation policy.

The following table summarizes stock option activity:

	Shares	Weighted Average Exercise Price per Share	Weighted Average Remaining Contractual Term (years)	Aggregate Intrinsic Value
Outstanding at December 31, 2023	111,300	\$ 7.08	3.59	\$ -
Granted	100,000	4.45		
Exercised	-	-		
Forfeited, canceled or expired	-	-		
Outstanding at September 30, 2024	211,300	\$ 5.84	5.93	\$ -
Exercisable at September 30, 2024	111,300	\$ 7.08	2.84	\$ -

Note 6 – Concentration of Credit Risk, Significant Customers, and Geographic Information

Our cash balances in our bank accounts may be in excess of FDIC insurance limits.

One customer accounted for more than 10% of the Company's revenue for the three-month period ended September 30, 2024, and a different customer accounted for more than 10% of the Company's revenue for the three-month period ended September 30, 2023. One customer accounted for more than 10% of the Company's revenue for each of the nine-month periods ended September 30, 2024 and 2023.

Our financial results could be affected by changes in foreign currency exchange rates or weak economic conditions in foreign markets. As all sales are currently made in U.S. dollars, a strengthening of the dollar could make our products less competitive in foreign markets.

The following table summarizes revenue by geographic area (in thousands, except percentages):

	Three Months Ended September 30,				Nine Months Ended September 30,			
	2024		2023		2024		2023	
North America	\$ 689	50.7 %	\$ 2,580	82.1 %	\$ 3,991	66.4 %	\$ 5,122	71.0 %
Europe	424	31.2	379	12.1	1,091	18.2	1,480	20.5
Asia Pacific	220	16.2	181	5.8	702	11.7	560	7.8
Other	25	1.8	2	0.1	227	3.8	50	0.7
	\$ 1,358	100.0 %	\$ 3,142	100.0 %	\$ 6,011	100.0 %	\$ 7,212	100.0 %

Note 7 – Commitments and Contingencies

Lease Agreements

The Company leases a 9,910 square-foot facility in Camarillo, California. The original term of this lease was for five years and three months expiring July 31, 2024. In February 2024, the Company extended the term of this lease through July 31, 2027. The rent on this facility is currently \$12,983 per month, with a 3% step-up annually. Qualstar permits Interlink Electronics, Inc. ("Interlink") to use a portion of the facility and is reimbursed for the space and other related expenses on a monthly basis. As described in Note 10, Interlink is a related party.

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The Company leases a 1,400 square-foot storage facility in Camarillo, California. The Company renewed the lease through August 2025 and has the option to renew it for an additional year. The rent on this facility is currently \$1,850 per month.

The Company uses a portion of Interlink's Irvine, California office as its corporate headquarters, for which the Company pays a facility usage fee of approximately \$1,600 per month. The Company also previously used a portion of Interlink's Los Angeles, California office through August 2023, for which the Company paid a facility usage fee of approximately \$1,100 per month.

The Company uses a portion of Interlink's Bellevue, Washington office, for which the Company pays a facility usage fee of approximately \$4,300 per month.

The Company leases a 560 square-foot office in Singapore on a month-to-month basis for approximately \$1,600 per month.

The Company previously leased a 7,287 square foot facility in Shenzhen, China for approximately \$3,500 per month under a lease that expired in May 2024.

The Company's leases do not require any contingent rental payments, impose any financial restrictions, or contain any residual value guarantees. Variable expenses generally represent the Company's share of the landlord's operating expenses. The Company does not have any leases classified as financing leases.

The rate implicit in each lease is not readily determinable; we therefore use our incremental borrowing rate to determine the present value of the lease payments. The weighted average incremental borrowing rate used to determine the initial value of ROU assets and lease liabilities during the nine months ended September 30, 2024 was 6.50%. No new ROU assets were capitalized during the nine months ended September 30, 2023. Certain of our contracts for real estate may contain both lease and non-lease components which we have elected to treat as a single lease component.

Right-of-use assets for operating leases are periodically reduced by impairment losses. As of September 30, 2024, we have not recognized any impairment losses for our ROU assets.

We monitor for events or changes in circumstances that require a reassessment of our leases. When a reassessment results in the remeasurement of a lease liability, a corresponding adjustment is made to the carrying amount of the corresponding ROU asset unless doing so would reduce the carrying amount of the ROU asset to an amount less than zero. In that case, the amount of the adjustment that would result in a negative ROU asset balance is recorded in profit or loss.

At September 30, 2024, the Company had right-of-use assets of \$414,000 and current and long-term operating lease liabilities of \$134,000 and \$281,000, respectively. At December 31, 2023, the Company had right-of-use assets of \$88,000 and current operating lease liabilities of \$95,000. Future imputed interest as of September 30, 2024 totaled approximately \$40,000. The weighted average remaining lease term of the Company's leases as of September 30, 2024 is approximately 2.8 years.

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Future minimum lease payments under these leases are as follows, in thousands:

	Minimum Lease Payment
2024 (remainder of year)	\$ 39
2025	158
2026	162
2027	96
2028	-
Total undiscounted future non-cancelable minimum lease payments	455
Less: Imputed interest	(40)
Present value of lease liabilities	<u>\$ 415</u>

During each of the three months ended September 30, 2024 and 2023, the Company incurred approximately \$42,000 of operating lease costs, which are included in operating expenses in our consolidated statements of operations. During each of the nine months ended September 30, 2024 and 2023, the Company incurred approximately \$129,000 of operating lease costs, which are included in operating expenses in our consolidated statements of operations.

Legal and Other Contingencies

The Company is subject to a variety of claims and legal proceedings that arise from time to time in the ordinary course of our business. Although management currently believes that resolving claims against us, individually or in the aggregate, will not have a material adverse impact on our consolidated financial statements, these matters are subject to inherent uncertainties and management’s view of these matters may change in the future. An estimated loss from a loss contingency such as a legal proceeding or claim is accrued by a charge to income if it is probable that a liability has been incurred and the amount of the loss can be reasonably estimated. When legal costs that the entity expects to incur in defending itself in connection with a loss contingency accrual are expected to be material, the loss should factor in all costs and, if the legal costs are reasonably estimable, they should be accrued in accordance with ASC 450, regardless of whether a liability can be estimated for the contingency itself. Disclosure of a contingency is required if there is at least a reasonable possibility that a loss has been incurred. Changes in these factors could materially impact our consolidated financial statements. No loss contingency was recorded as of September 30, 2024.

Benefit Plan

The Company has a voluntary deferred compensation plan (the “Plan”) qualifying for treatment under Internal Revenue Code Section 401(k). All employees are eligible to participate in the Plan following three months of service of employment and may contribute up to 100% of their compensation on a pre-tax basis, not to exceed the annual IRS maximum. The Company makes matching contributions in an amount equal to 50% of compensation contributed by participants, up to \$5,000 per participant per year. The Company made matching contributions of \$3,000 and \$5,000 during the three months ended September 30, 2024 and 2023, respectively, and \$29,000 and \$23,000 during the nine months ended September 30, 2024 and 2023, respectively.

Note 8 – Segment Information

In its operation of the business, management reviews certain financial information, including segmented internal profit and loss statements prepared on a basis consistent with GAAP. Our two segments are Data Storage and Power Supplies. The two segments discussed in this analysis are presented in the way we internally manage and monitor performance for 2024 and 2023. The types of products and services provided by each segment are summarized below:

Data Storage — We manufacture and market data storage systems, including highly scalable automated magnetic tape libraries used to store, retrieve and manage electronic data. Our tape-based storage solutions enable businesses to

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manage the massive growth of digital data assets in a cost-effective manner, and address long-term archive, backup and recovery of electronic data. These products consist of networked libraries that store and move high-density tape cartridges and high-speed tape drives that stream data to and from the tape cartridges. These optimized solutions allow data-rich and video-centric markets such as media and entertainment, oil and gas, surveillance, digital security and medical imaging to achieve targeted data workflows.

Power Supplies — We design and market high-efficiency switching power supplies. These power supplies are used to convert AC line voltage to DC voltages, or DC voltages to other DC voltages for use in a wide variety of electronic equipment such as communications equipment, industrial machine tools, wireless systems, as well as medical and gaming devices. We utilize contract manufacturers in Asia to produce our power supplies products. We sell our products globally through authorized resellers and directly to original equipment manufacturers.

Segment revenue, income (loss) before taxes, and total assets were as follows:

	Three Months Ended September 30,		Nine Months Ended September 30,	
	2024	2023	2024	2023
	(In thousands)			
Revenues				
Data Storage:				
Product	\$ 752	\$ 904	\$ 2,667	\$ 3,173
Service	307	287	865	852
Total Data Storage	1,059	1,191	3,532	4,025
Power Supplies	299	1,951	2,479	3,187
Revenues	\$ 1,358	\$ 3,142	\$ 6,011	\$ 7,212

	Three Months Ended September 30,		Nine Months Ended September 30,	
	2024	2023	2024	2023
	(In thousands)			
Income (Loss) Before Taxes				
Data Storage	\$ 104	\$ 24	\$ 78	\$ 136
Power Supplies	(138)	137	(539)	(265)
Income (loss) before taxes	\$ (34)	\$ 161	\$ (461)	\$ (129)

QUALSTAR CORPORATION AND SUBSIDIARIES

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	September 30,	December 31,
	2024	2023
	(In thousands)	
Total Assets		
Data Storage		
Cash and cash equivalents	\$ 2,132	\$ 2,211
Marketable securities	98	140
Accounts receivable, net	408	662
Inventories	1,189	1,569
Prepaid expenses and other current assets	343	316
Property and equipment, net	22	45
Right-of-use assets	414	88
Other assets	54	51
Total Data Storage assets	4,660	5,082
Power Supplies		
Cash and cash equivalents	47	64
Accounts receivable, net	198	1,512
Inventories	1,506	1,301
Prepaid expenses and other current assets	13	27
Property and equipment, net	6	7
Other assets	23	38
Total Power Supplies assets	1,793	2,949
Total Assets	\$ 6,453	\$ 8,031

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**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS
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Note 10 – Related Party Transactions

Interlink Electronics, Inc.

Interlink Electronics, Inc. (Nasdaq: LINK) is a related party. Steven N. Bronson, our President and Chief Executive Officer and Director, is also Chairman of the Board, President and Chief Executive Officer of Interlink. Ryan J. Hoffman, our Acting Chief Financial Officer, is also the Chief Financial Officer of Interlink. Mr. Bronson, together with BKF Capital Group, Inc. (OTCMKTS: BKFG) (“BKF Capital”) which he controls, has a controlling interest in both Qualstar and Interlink. We have a facilities agreement with Interlink to allow Interlink to use of a portion of our Camarillo, California office and warehouse facility, for which we have agreed to split substantially all rent and facilities-related costs on an apportioned basis according to the approximate relative usage levels by each entity. We also have facilities agreements with Interlink to allow us to use of a portion of Interlink’s office facility in Irvine, California, and also its prior Los Angeles, California office facility for March 2022 through August 2023, for which we have agreed to split substantially all rent and facilities-related costs on an apportioned basis according to the approximate relative usage levels by each entity. In addition, we have consulting agreements with Interlink for certain of our respective employees and/or independent contractors that provide certain operational, sales, marketing, general and administrative services to the other entity. Qualstar and Interlink have also agreed to reimburse, or be reimbursed by, one another for certain expenses paid by one company on behalf of the other. Transactions with Interlink are as follows:

	Three Months Ended September 30,			
	2024		2023	
	Due to Interlink	Due from Interlink	Due to Interlink	Due from Interlink
	(in thousands)			
Balance at July 1,	\$ 16	\$ 11	\$ 86	\$ 9
Billed (or accrued) to Interlink by Qualstar	-	45	-	31
Paid by Interlink to Qualstar	-	(27)	-	(28)
Billed (or accrued) to Qualstar by Interlink	142	-	196	-
Paid by Qualstar to Interlink	(132)	-	(255)	-
Balance at September 30,	<u>\$ 26</u>	<u>\$ 29</u>	<u>\$ 27</u>	<u>\$ 12</u>
	Nine Months Ended September 30,			
	2024		2023	
	Due to Interlink	Due from Interlink	Due to Interlink	Due from Interlink
	(in thousands)			
Balance at January 1,	\$ 2	\$ 32	\$ 6	\$ -
Billed (or accrued) to Interlink by Qualstar	-	118	-	87
Paid by Interlink to Qualstar	-	(121)	-	(75)
Billed (or accrued) to Qualstar by Interlink	321	-	630	-
Paid by Qualstar to Interlink	(297)	-	(609)	-
Balance at September 30,	<u>\$ 26</u>	<u>\$ 29</u>	<u>\$ 27</u>	<u>\$ 12</u>

QUALSTAR CORPORATION AND SUBSIDIARIES

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BKF Capital Group, Inc.

BKF Capital Group, Inc. (OTCMKTS: BKFG) is a related party. Steven N. Bronson, our President and Chief Executive Officer and Director, is also the Chief Executive Officer and Chairman of the Board of BKF Capital. Ryan J. Hoffman, our Acting Chief Financial Officer, is also the Chief Financial Officer of BKF Capital. BKF Capital, together with Mr. Bronson, has a controlling interest in Qualstar. We have consulting agreements with BKF Capital for certain of our respective employees and/or independent contractors that provide operational and general and administrative services to the other entity. Until its termination in April 2024, we were party to an agreement with Bronson Financial LLC (“BF”), a wholly owned subsidiary of BKF Capital, under which BF provided M&A advisory consulting services to us. Qualstar and BKF Capital have also agreed to reimburse, or be reimbursed by, one another for certain expenses paid by one company on behalf of the other. Transactions with BKF Capital are as follows:

	Three Months Ended September 30,			
	2024		2023	
	Due to BKF Capital	Due from BKF Capital	Due to BKF Capital	Due from BKF Capital
	(in thousands)			
Balance at July 1,	\$ -	\$ -	\$ -	\$ -
Billed (or accrued) to BKF Capital by Qualstar	-	-	-	-
Paid by BKF Capital to Qualstar	-	-	-	-
Billed (or accrued) to Qualstar by BKF Capital	-	-	30	-
Paid by Qualstar to BKF Capital	-	-	(30)	-
Balance at September 30,	\$ -	\$ -	\$ -	\$ -
	Nine Months Ended September 30,			
	2024		2023	
	Due to BKF Capital	Due from BKF Capital	Due to BKF Capital	Due from BKF Capital
	(in thousands)			
Balance at January 1,	\$ -	\$ -	\$ -	\$ -
Billed (or accrued) to BKF Capital by Qualstar	-	-	-	-
Paid by BKF Capital to Qualstar	-	-	-	-
Billed (or accrued) to Qualstar by BKF Capital	-	-	113	-
Paid by Qualstar to BKF Capital	-	-	(113)	-
Balance at September 30,	\$ -	\$ -	\$ -	\$ -

Ridgefield Acquisition Corp.

Ridgefield Acquisition Corp. (Nasdaq: RDGA) (“Ridgefield”) is a related party. Steven N. Bronson, our President and Chief Executive Officer and Director, is also the Chief Executive Officer and Chairman of the Board of Ridgefield as well as Ridgefield’s largest shareholder. In September 2022, the Company executed an unsecured Revolving Promissory Note with Ridgefield (the “Ridgefield Note”). Under the terms of the Ridgefield Note, the Company may (but is not required to) make loans to Ridgefield from time to time upon request by Ridgefield, up to a maximum principal amount of \$200,000 outstanding at any time. The Ridgefield Note may be prepaid by Ridgefield at any time without penalty and is repayable on demand by the Company on or after December 31, 2024. The Ridgefield Note provides for interest to accrue on the outstanding principal balance at a rate of ten percent per annum (calculated on the basis of a 360-day year), compounded and payable quarterly. Ridgefield borrowed an initial amount of \$20,000 under the Ridgefield Note in September 2022, and additional amounts of \$30,000 in December 2022, \$25,000 in June 2023, \$25,000 in December 2023, and \$10,000 in April 2024. The balance of principal and accrued interest on the Ridgefield Note was \$127,000 as of September 30, 2024, and \$108,000 as of December 31, 2023 (classified in Prepaid Expenses and Other Current Assets on our consolidated balance sheets).

QUALSTAR CORPORATION AND SUBSIDIARIES

MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

Overview

Qualstar Corporation and its Subsidiaries (“Qualstar”, the “Company”, “we”, “us” or “our”) manufacture and market data storage system products and compact, high-efficiency power supply solutions. Our data storage systems are marketed under the Qualstar brand and include highly scalable automated magnetic tape libraries used to store, retrieve and manage electronic data primarily in the network computing environment. Our data storage devices include models ranging from entry level to enterprise and are a cost-effective solution for organizations requiring backup, recovery and archival storage of critical electronic information. The distribution channels for our data storage devices include resellers, system integrators, and original equipment manufacturers (“OEMs”). In addition, the Company is a leading provider of standard, semi-custom and custom power supply solutions marketed under the N2Power brand. Our power supply solution products provide OEMs and product-designers increased functionality while reducing thermal loads and cooling requirements and lowering operating costs. Our power supply solution products are currently sold to OEMs in a wide range of markets, including telecom/networking equipment, audio/visual, industrial, gaming and medical.

Qualstar Corporation was incorporated in California in 1984 and currently has three wholly owned subsidiaries. The N2Power, Inc. subsidiary (“N2Power”) operates the Company’s power supplies business. The Q-Smart Data Limited (China) subsidiary pursues new data storage business opportunities in Asia. The Qualstar Limited (U.K.) subsidiary expands the Company’s data storage business in Europe and Africa.

We sell our products globally through authorized resellers and distributors and directly to OEMs. Our data storage products are manufactured by our OEM suppliers in other parts of the world and configured to order by us at our facility in Camarillo, California, or at our facility in Shenzhen, China, or by our fulfilment and logistics partner in Warsaw, Poland. N2Power utilizes contract manufacturers in Asia to produce our power supply solutions products.

Results of Operations

The dollar amounts in the following tables are in thousands.

	Three Months Ended September 30,				Nine Months Ended September 30,			
	2024		2023		2024		2023	
	Amount	% of Revenues	Amount	% of Revenues	Amount	% of Revenues	Amount	% of Revenues
Data storage revenues	\$ 1,059	78.0 %	\$ 1,191	37.9 %	\$ 3,532	58.8 %	\$ 4,025	55.8 %
Power supplies revenues	299	22.0	1,951	62.1	2,479	41.2	3,187	44.2
Revenues	1,358	100.0	3,142	100.0	6,011	100.0	7,212	100.0
Cost of goods sold	806	59.4	2,161	68.8	4,236	70.5	5,145	71.3
Gross profit	552	40.6	981	31.2	1,775	29.5	2,067	28.7
Operating expenses:								
Engineering	99	7.3	118	3.8	347	5.8	244	3.4
Sales and marketing	146	10.8	366	11.6	766	12.7	963	13.4
General and administrative	351	25.8	339	10.8	1,194	19.9	1,030	14.3
Total operating expenses	596	43.9	823	26.2	2,307	38.4	2,237	31.0
Income (loss) from operations	(44)	(3.2)	158	5.0	(532)	(8.9)	(170)	(2.4)
Other income (expense), net	10	0.7	3	0.1	71	1.2	41	0.6
Income (loss) before taxes	(34)	(2.5)	161	5.1	(461)	(7.7)	(129)	(1.8)
Provision for income taxes	-	-	-	-	-	-	-	-
Net income (loss)	\$ (34)	(2.5) %	\$ 161	5.1 %	\$ (461)	(7.7) %	\$ (129)	(1.8) %

QUALSTAR CORPORATION AND SUBSIDIARIES

**MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION
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Revenues:

	Three Months Ended September 30,				Change	
	2024		2023			
	Amount	% of Revenues	Amount	% of Revenues	\$	%
Data storage revenues	\$ 1,059	78.0 %	\$ 1,191	37.9 %	\$ (132)	(11.1) %
Power supplies revenues	299	22.0	1,951	62.1	(1,652)	(84.7)
Revenues	\$ 1,358	100.0 %	\$ 3,142	100.0 %	\$ (1,784)	(56.8) %

	Nine Months Ended September 30,				Change	
	2024		2023			
	Amount	% of Revenues	Amount	% of Revenues	\$	%
Data storage revenues	\$ 3,532	58.8 %	\$ 4,025	55.8 %	\$ (493)	(12.2) %
Power supplies revenues	2,479	41.2	3,187	44.2	(708)	(22.2)
Revenues	\$ 6,011	100.0 %	\$ 7,212	100.0 %	\$ (1,201)	(16.7) %

The fluctuations in revenues for the three- and nine-month periods ended September 30, 2024 compared to the prior year periods are attributable to the segment-specific factors described below.

Segment Revenue

Data Storage – For the three months ended September 30, 2024 compared to the same quarter last year, data storage revenues were down 11%, which was attributable to a 17% reduction in product revenue from lower shipments of our tape-based data storage products and solutions, offset in part by a 7% increase in revenues from technical service and support contracts. For the nine months ended September 30, 2024 compared to the same period last year, data storage revenues were down 12%, which was attributable to a 16% reduction in product revenue, offset in part by a 2% increase in services revenues.

Power Supplies – The 85% and 22% decreases in power supplies revenues in the three- and nine-month periods ended September 30, 2024, respectively, compared to the corresponding prior-year periods was due to decreased customer demand and order fulfillment of our power supplies products in the current year periods. We expect a significant revenue reduction in our power supplies business for the foreseeable future due to the loss of a large customer.

Gross Profit:

	Three Months Ended September 30,				Change	
	2024		2023			
	Amount	% of Revenues	Amount	% of Revenues	\$	%
Gross profit	\$ 552	40.6 %	\$ 981	31.2 %	\$ (429)	(43.7) %

	Nine Months Ended September 30,				Change	
	2024		2023			
	Amount	% of Revenues	Amount	% of Revenues	\$	%
Gross profit	\$ 1,775	29.5 %	\$ 2,067	28.7 %	\$ (292)	(14.1) %

The decreases in gross profit for the three- and nine-month periods ended September 30, 2024 compared to the corresponding periods in the prior year are due to decreases in sales volume, while the improvements in gross

QUALSTAR CORPORATION AND SUBSIDIARIES

**MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION
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margin percentages over those same periods are attributable to a decrease in production-related labor costs on personnel reductions, and favorable changes in our product mix.

Operating Expenses:

	Three Months Ended September 30,					
	2024		2023		Change	
	Amount	% of Revenues	Amount	% of Revenues	\$	%
Engineering	\$ 99	7.3 %	\$ 118	3.8 %	\$ (19)	(16.1) %
Sales and marketing	146	10.8	366	11.6	(220)	(60.1)
General and administrative	351	25.8	339	10.8	12	3.5
Total operating expenses	<u>\$ 596</u>	<u>43.9 %</u>	<u>\$ 823</u>	<u>26.2 %</u>	<u>\$ (227)</u>	<u>(27.6) %</u>

	Nine Months Ended September 30,					
	2024		2023		Change	
	Amount	% of Revenues	Amount	% of Revenues	\$	%
Engineering	\$ 347	5.8 %	\$ 244	3.4 %	\$ 103	42.2 %
Sales and marketing	766	12.7	963	13.4	(197)	(20.5)
General and administrative	1,194	19.9	1,030	14.3	164	15.9
Total operating expenses	<u>\$ 2,307</u>	<u>38.4 %</u>	<u>\$ 2,237</u>	<u>31.0 %</u>	<u>\$ 70</u>	<u>3.1 %</u>

Engineering

Engineering expenses decreased for the three-month period ended September 30, 2024 compared to the prior year primarily due to a decrease in power supplies engineering consultants engaged. Engineering expenses increased for the nine-month period ended September 30, 2024 primarily due to increased power supplies compliance testing costs and an increase in power supplies engineering consultants engaged compared to the prior-year period.

Sales and Marketing

Sales and marketing expenses decreased for the three-month and nine-month periods ended September 30, 2024 compared to the same periods last year primarily due to lower compensation expense on reduced sales employee headcount.

General and Administrative

General and administrative costs increased for the three-month and nine-month periods ended September 30, 2024 compared to the prior year periods primarily due to increased compensation and related costs, professional services costs, and facilities costs.

Other Income (Expense), net

Other income (expense), net for the three months ended September 30, 2024 includes \$25,000 of interest income, \$18,000 of gains on foreign currency exchange, and \$33,000 of losses on marketable securities. Other income (expense) for the three months ended September 30, 2023 includes \$20,000 of interest income, \$31,000 of losses on foreign currency exchange, and \$14,000 of gains on marketable securities.

Other income (expense), net for the nine months ended September 30, 2024 includes \$60,000 of interest income, \$4,000 of gains on foreign currency exchange, and \$7,000 of gains on marketable securities. Other income (expense) for the nine months ended September 30, 2023 includes \$24,000 of interest income, \$23,000 of losses on foreign currency exchange, and \$40,000 of gains on marketable securities.

Liquidity and Capital Resources

Cash and cash equivalents decreased \$96,000 to \$2,179,000 at September 30, 2024, from \$2,275,000 at December 31, 2023.

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Operating Activities

Net cash used in operating activities was \$34,000 for the nine months ended September 30, 2024 compared with \$155,000 for the nine months ended September 30, 2023. Cash used in operations in 2024 was the result of net loss of \$461,000, non-cash expenses of \$146,000, gains on marketable securities of \$7,000, and cash provided by changes in operating assets and liabilities of \$288,000. Cash used in operations for the nine months ended September 30, 2023 was the result of net loss of \$129,000, non-cash expenses of \$22,000, gains on marketable securities of \$41,000, and cash used in changes in operating assets and liabilities of \$7,000.

Investing Activities

Cash provided by investing activities for the nine months ended September 30, 2024 consisted of \$49,000 of proceeds from net sales of marketable securities. Cash used in investing activities for the nine months ended September 30, 2023 consisted of \$100,000 of net purchases of marketable securities.

Financing Activities

Cash used in financing activities for the nine months ended September 30, 2024 and 2023 consisted of \$111,000 and \$143,000, respectively, of cash used to repurchase shares of the Company's common stock under the Company's Stock Repurchase Program.

We believe that our existing cash and cash equivalents and cash flows from our operating activities will be sufficient to fund our working capital and capital expenditure needs for at least twelve months from the date of this report. We may utilize cash to invest in or acquire businesses, products or technologies that we believe are additive to the strategic expansion of the Company. We periodically evaluate other companies and technologies for possible investment or acquisition. In addition, we have made, and may in the future make, investments in companies with whom we have identified potential synergies. However, we have no present commitments or agreements with respect to any material investment in or acquisition of other businesses or technologies. In the event that we require additional capital to meet our business needs, there can be no assurance that additional funding will be available to us when needed or, if available, that it can be obtained on commercially reasonable terms.